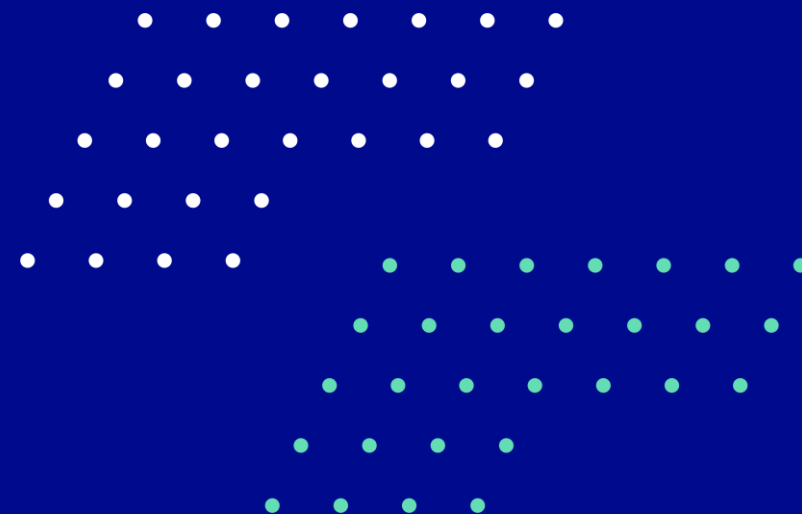




Production monitoring #7

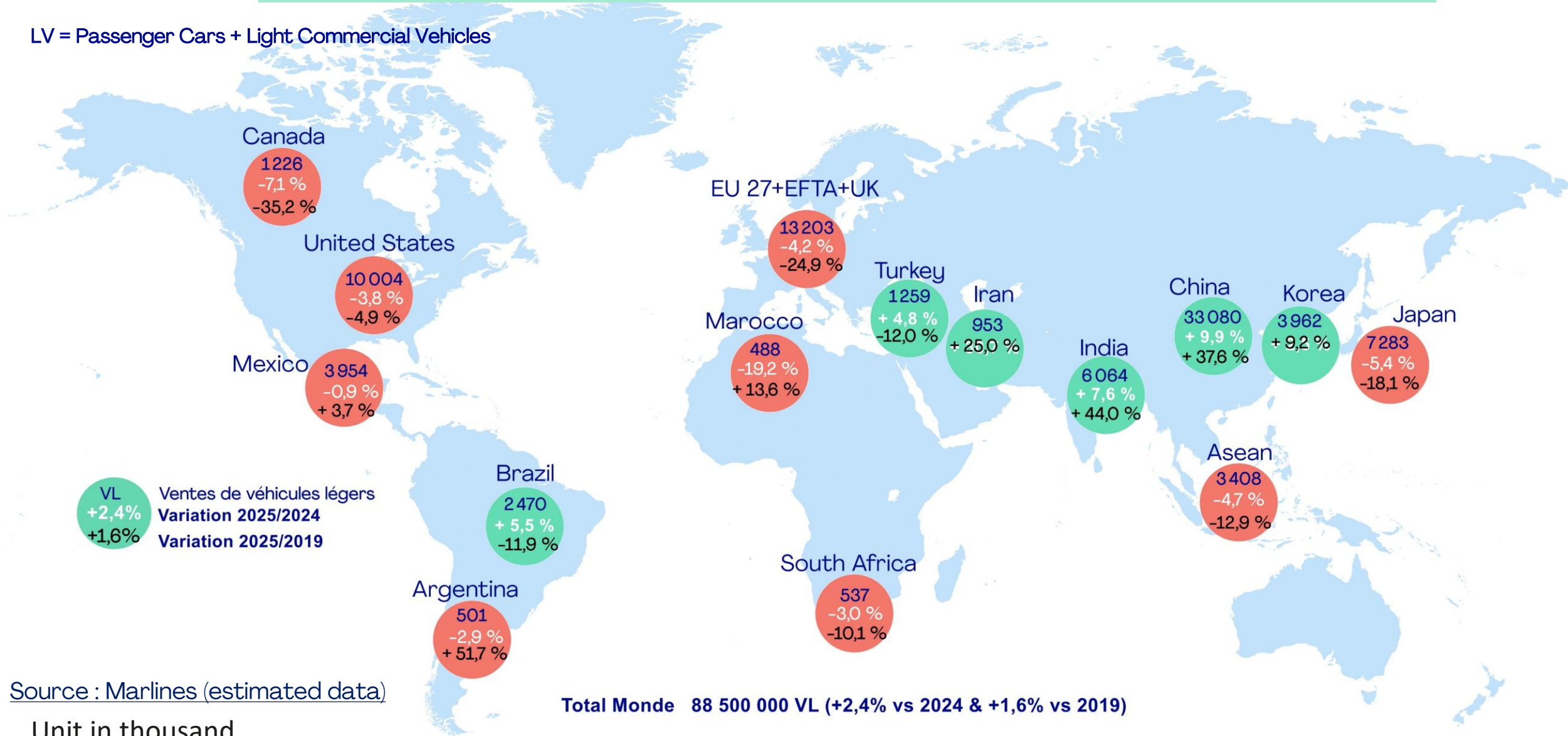
February 19, 2026

Change in LV production in world in 2025

(12 months 25 VS 24)



LV = Passenger Cars + Light Commercial Vehicles



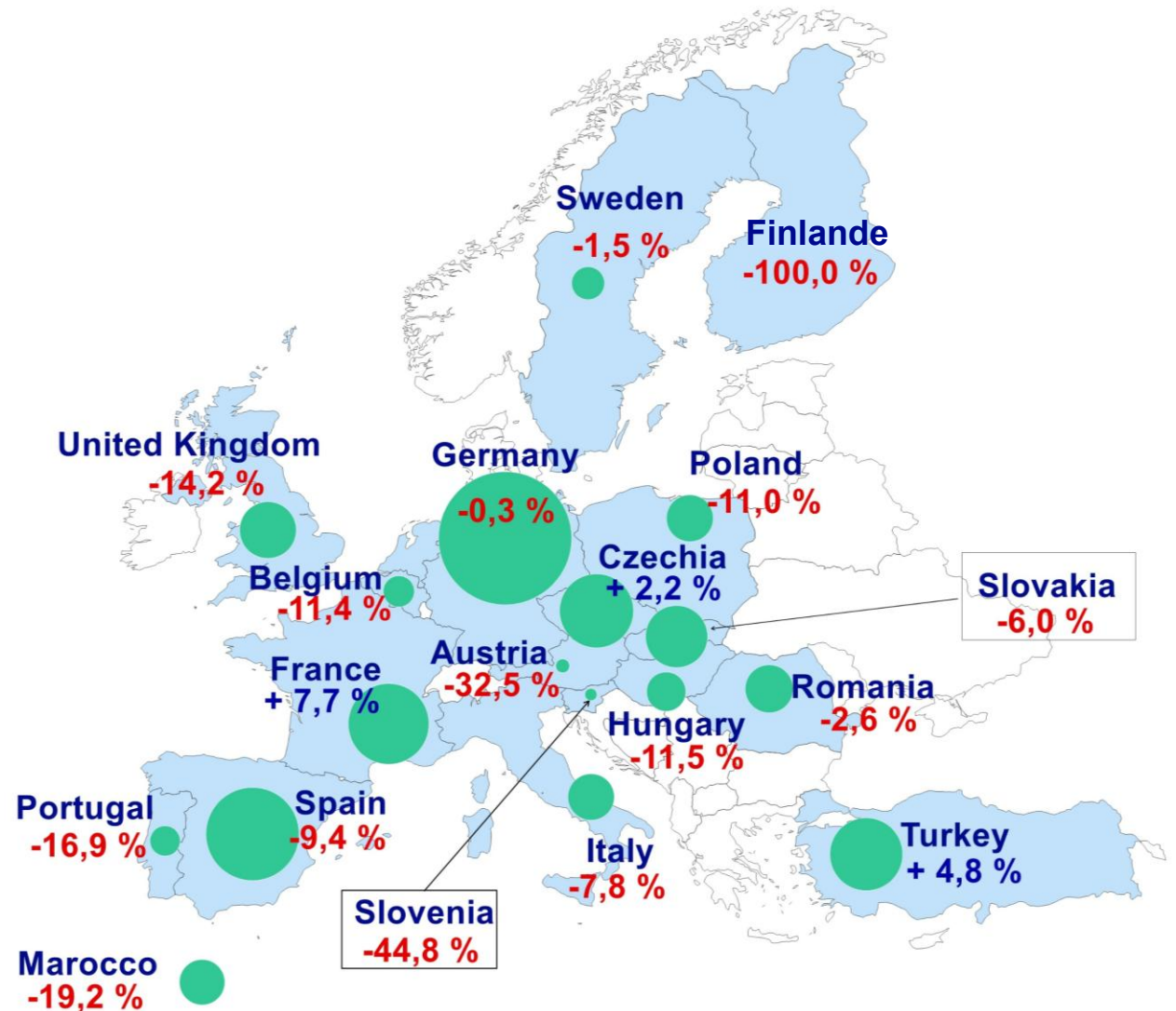
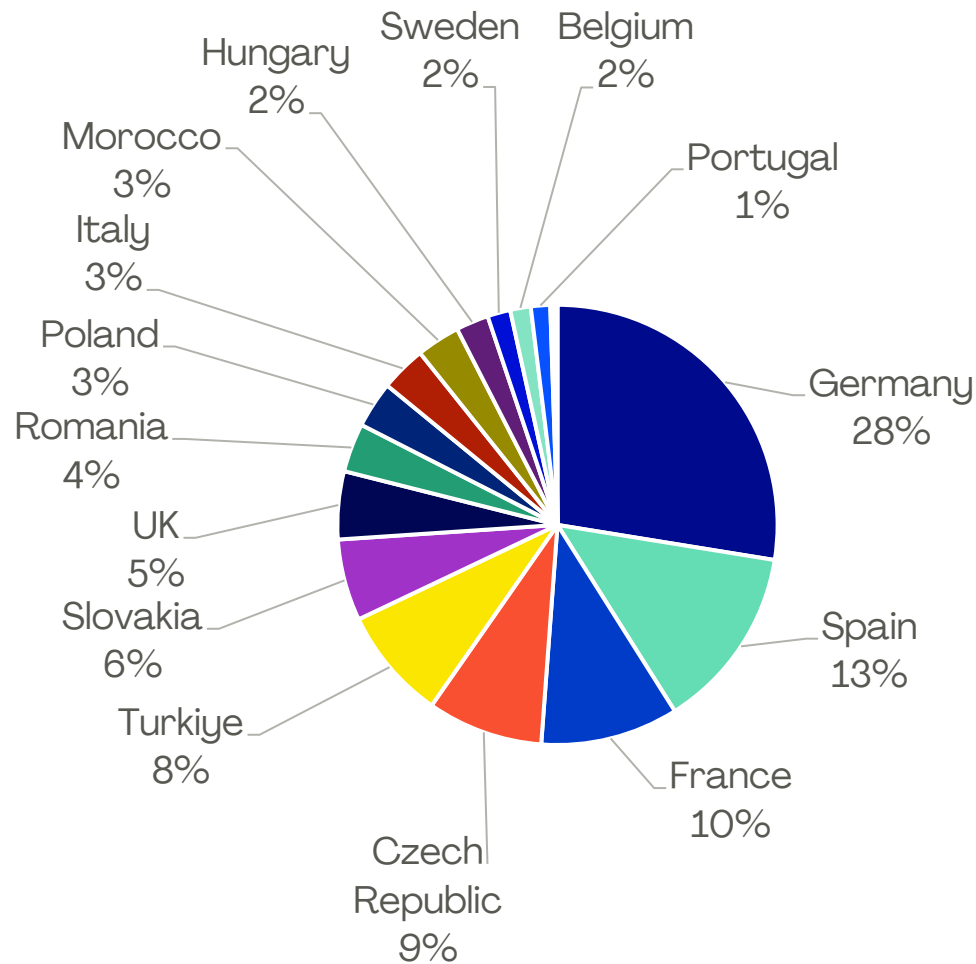
Source : Marlines (estimated data)

Unit in thousand

Total Monde 88 500 000 VL (+2,4% vs 2024 & +1,6% vs 2019)

Change in LV production in Europe in 2025

(12 months 2025 VS 2024)



Source : Marklines

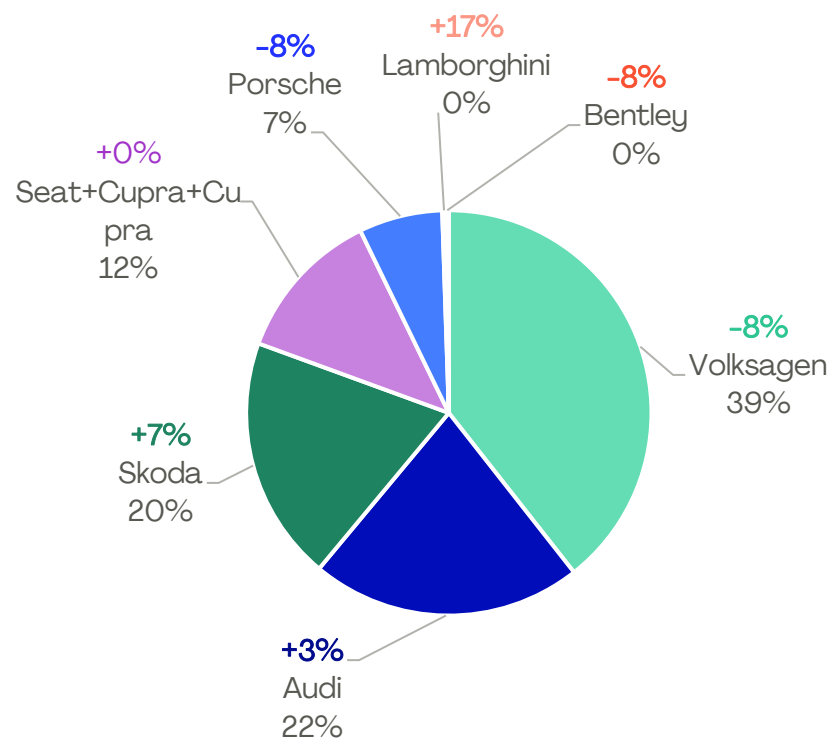
LV = Passenger Cars + Light Commercial Vehicles

Estimated data

Breakdown of Volkswagen Group production for the 12 months of 2025

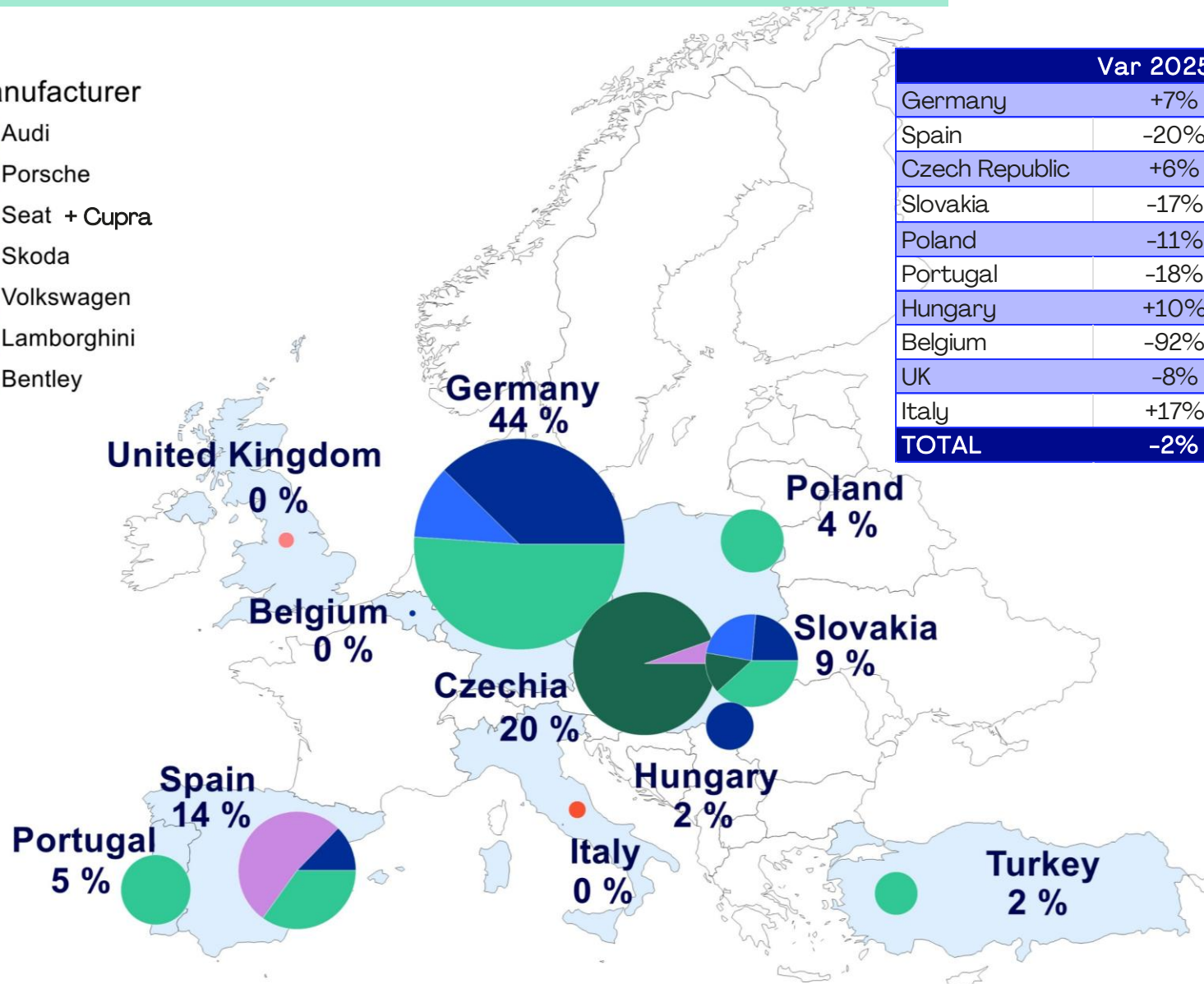


Change in production over
the 12 months of 2025
compared with 2024 : **-2,0%**



- Manufacturer
- Audi
 - Porsche
 - Seat + Cupra
 - Skoda
 - Volkswagen
 - Lamborghini
 - Bentley

Var 2025/24	
Germany	+7%
Spain	-20%
Czech Republic	+6%
Slovakia	-17%
Poland	-11%
Portugal	-18%
Hungary	+10%
Belgium	-92%
UK	-8%
Italy	+17%
TOTAL	-2%



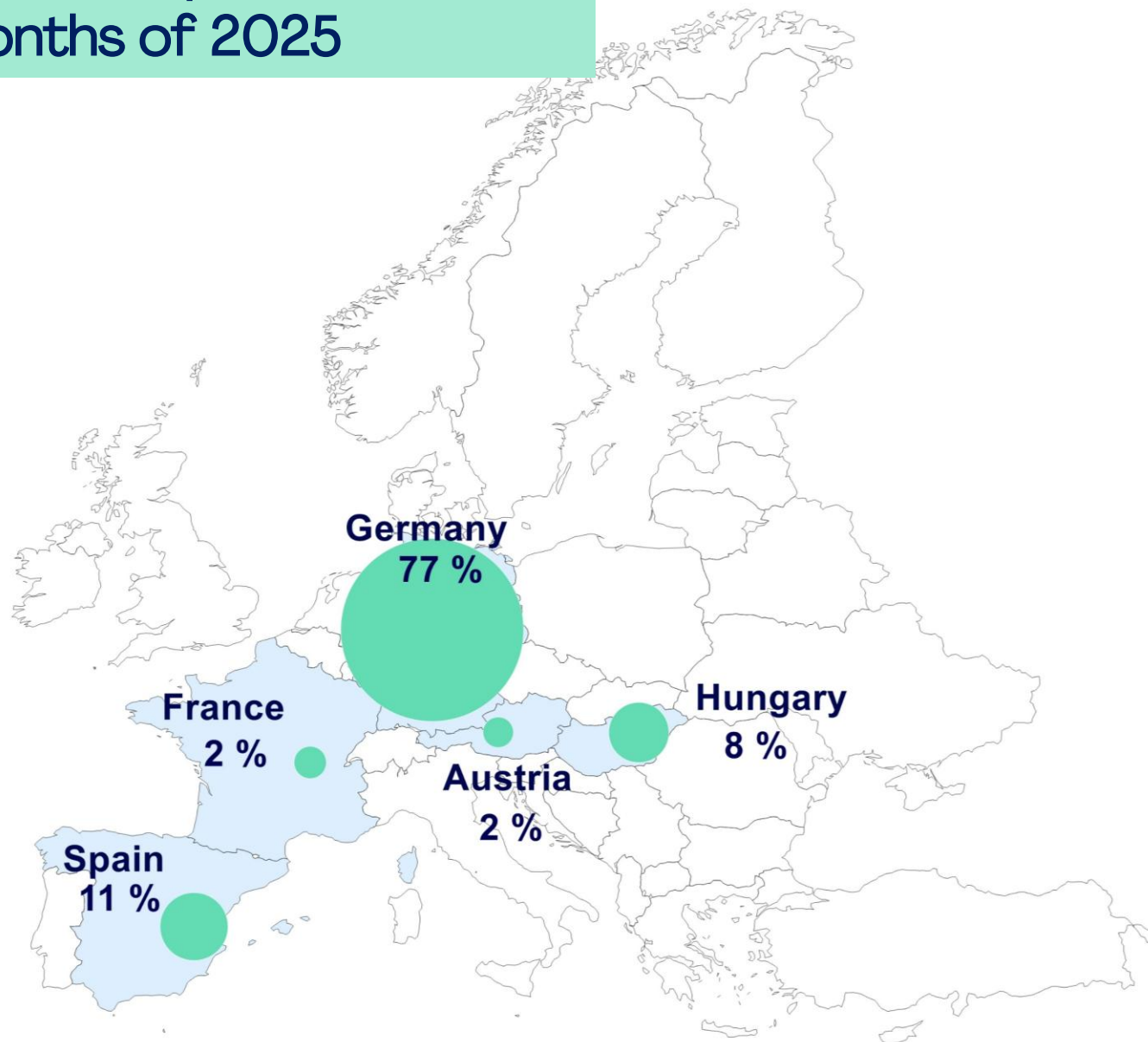
Estimated data

LV = Passenger Cars + Light Commercial Vehicles

Breakdown of Mercedes production for the 12 months of 2025

Change in production over
the 12 months of 2025
compared with 2024 : **-9,1%**

	Var 2025/24
Germany	-4%
Spain	-4%
Hungary	-35%
France	+96%
Austria	-37%
Finland	-31%
TOTAL	-9%



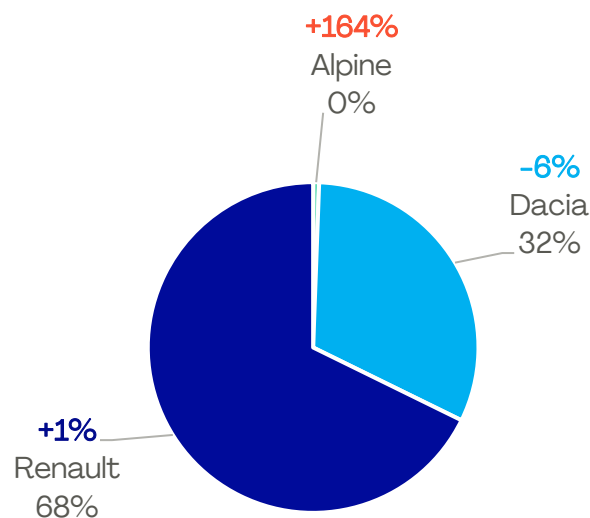
LV = Passenger Cars + Light Commercial Vehicles

Estimated data

Breakdown of Renault Group production for the 12 months of 2025

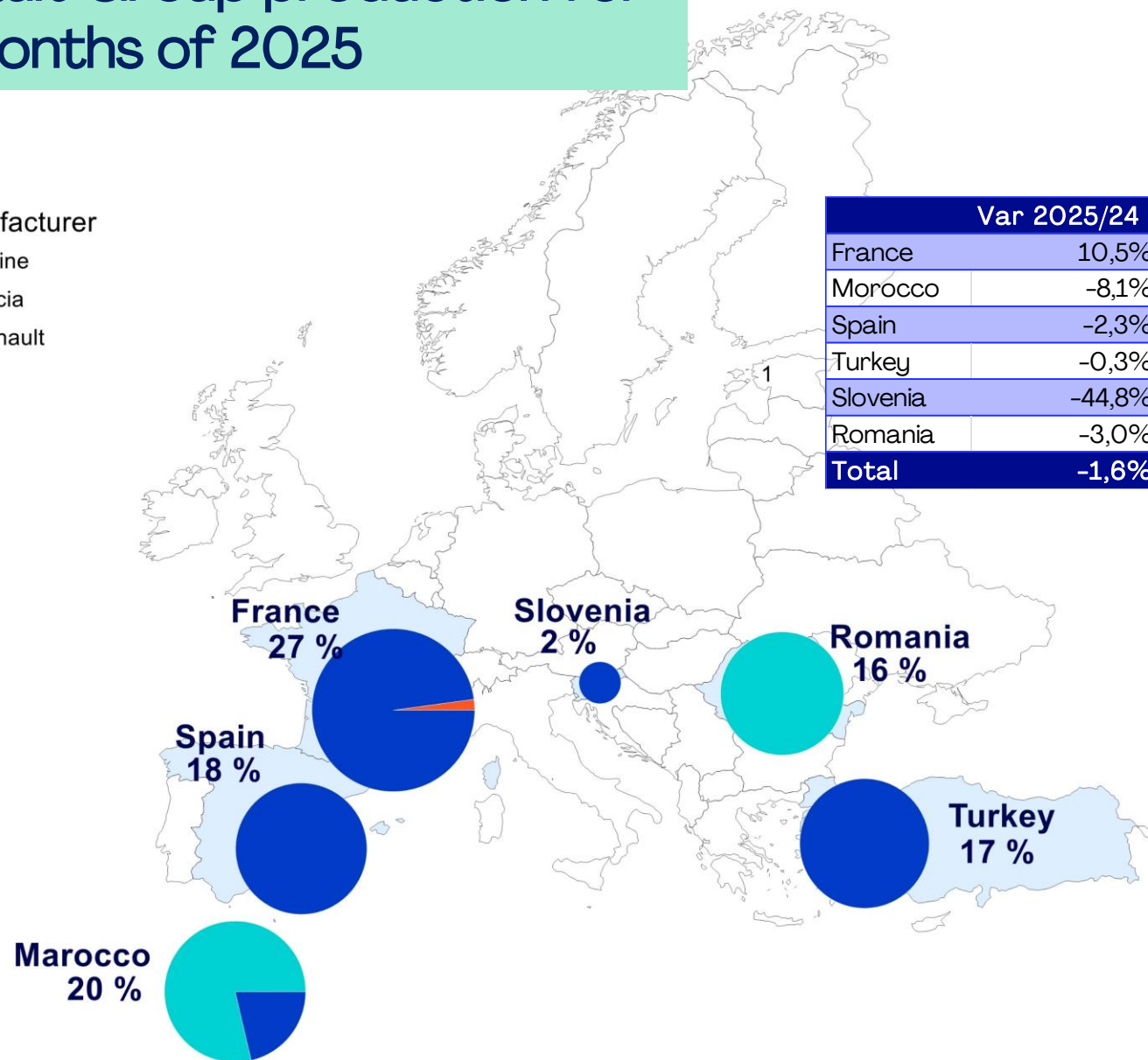
If we look at the Renault group, 45% of its production comes from just 3 models (Sandero, Clio, Duster).

Change in production over the 12 months of 2025 compared with 2024 : **-1,6%**



Manufacturer

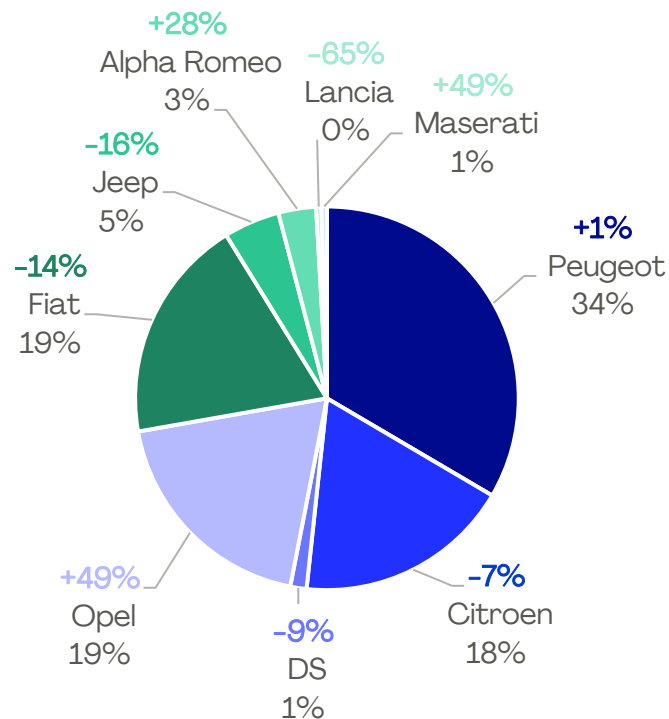
- Alpine
- Dacia
- Renault



Var 2025/24	
France	10,5%
Morocco	-8,1%
Spain	-2,3%
Turkey	-0,3%
Slovenia	-44,8%
Romania	-3,0%
Total	-1,6%

Breakdown of Stellantis Group production for the 12 months of 2025

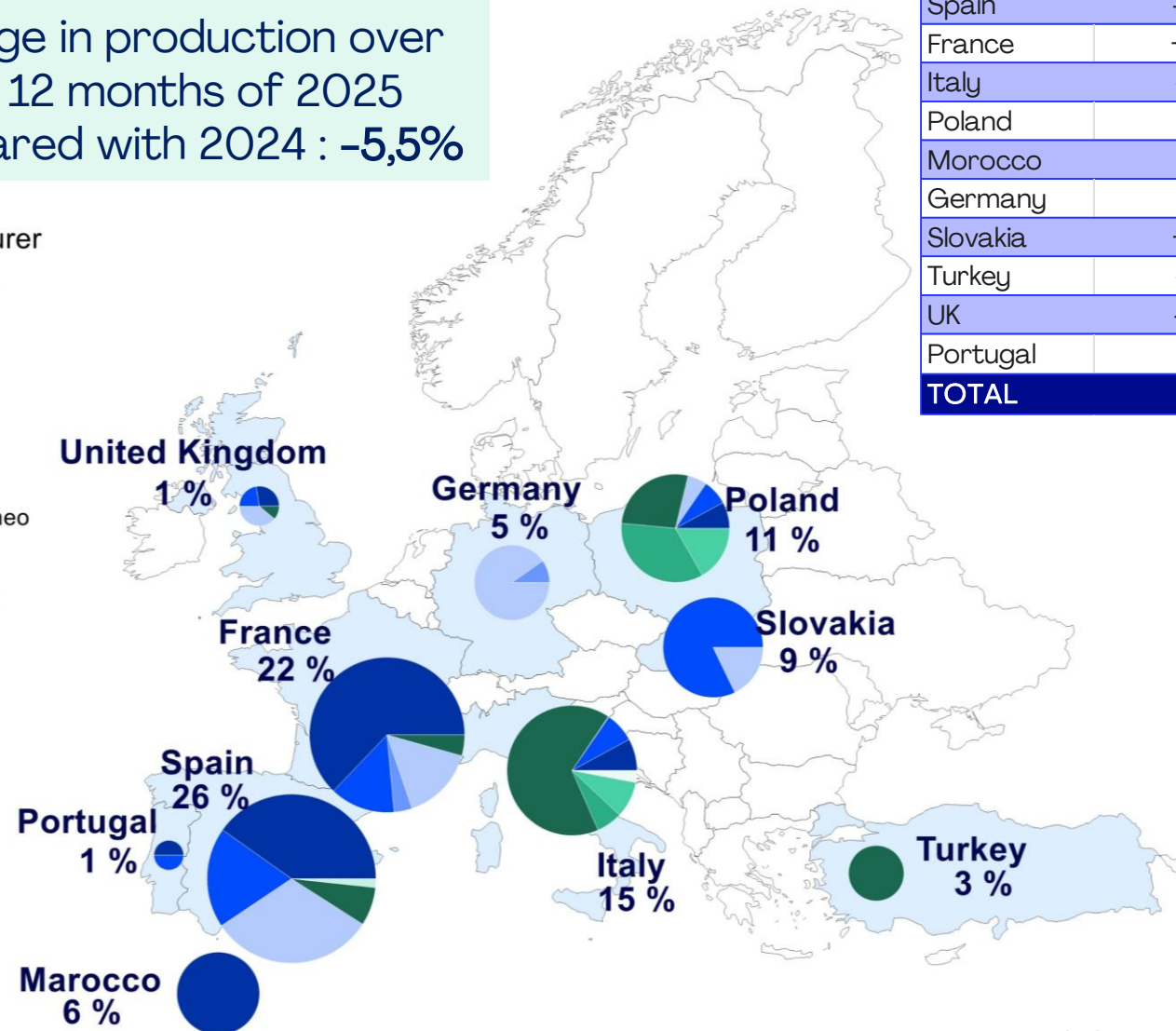
The first five models produced (Panda, 208, 2008, C3, Corsa) account for **25%** of the Group's total production in Europe. This is the equivalent of 25 other Group models (in ascending order of production), out of a total of 49 models.



Change in production over the 12 months of 2025 compared with 2024 : **-5,5%**

Manufacturer

- Peugeot
- Citroen
- DS
- Opel
- Fiat
- Jeep
- Alfa Romeo
- Lancia
- Maserati



Var 2025/24	
Spain	-10%
France	+10%
Italy	-12%
Poland	-9%
Morocco	-6%
Germany	-2%
Slovakia	+49%
Turkey	-41%
UK	-61%
Portugal	+4%
TOTAL	-6%

Estimated data

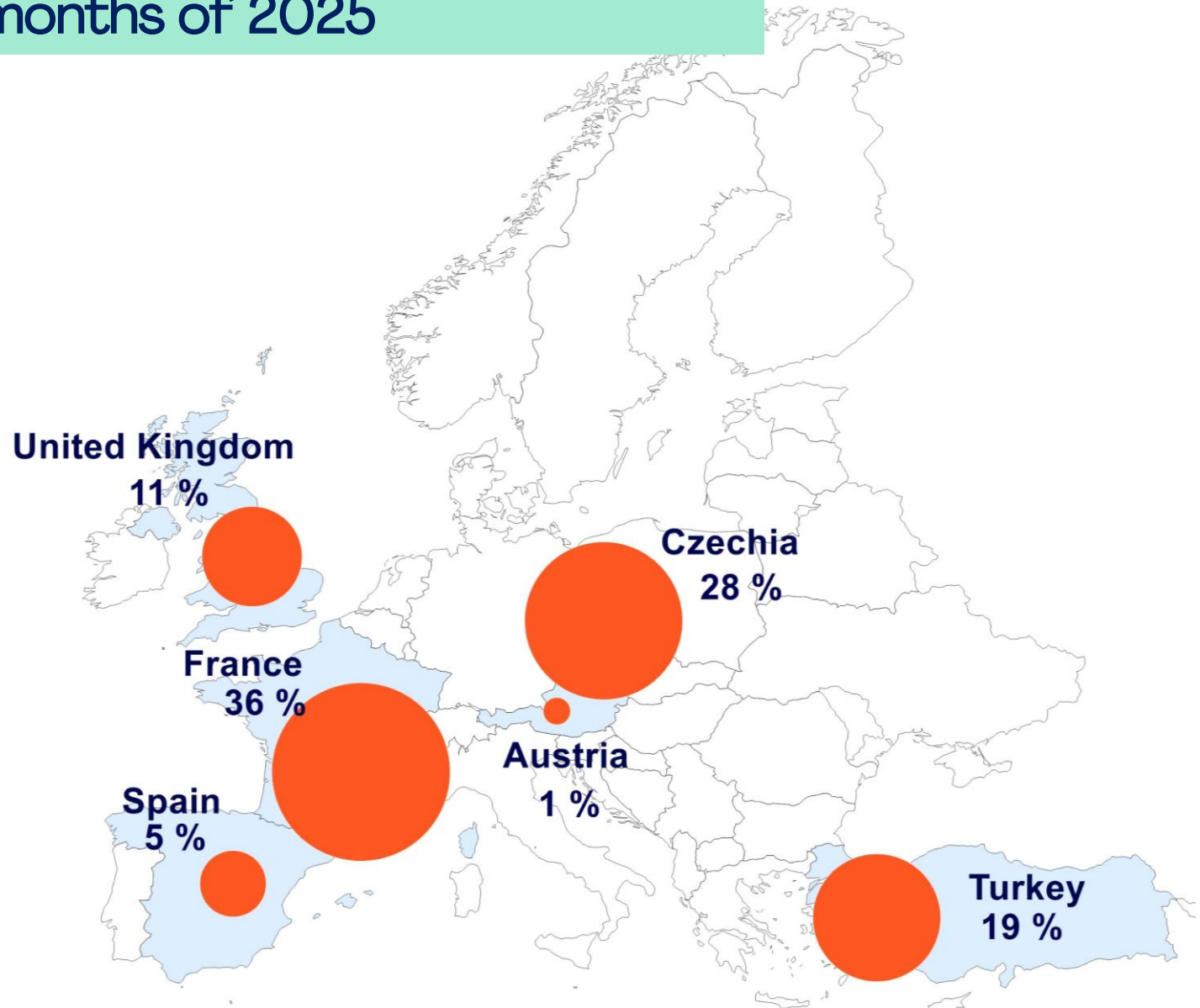
LV = Passenger Cars + Light Commercial Vehicles

Breakdown of Toyota production for the 12 months of 2025



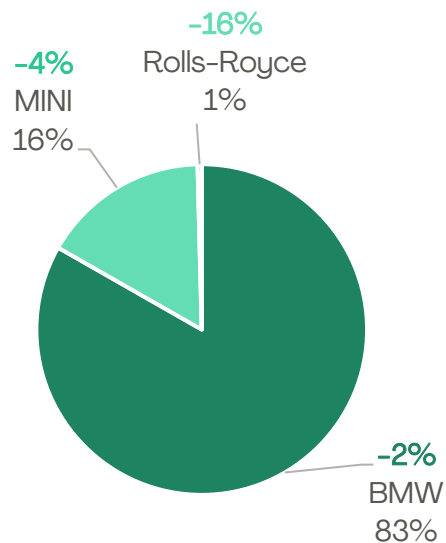
Change in production over
the 12 months of 2025
compared with 2024 :
+3,6%

Var 2025/24	
France	+1,0%
Czech Republic	+1,0%
Turkey	+4,9%
UK	-4,3%
Spain	+1,9%
TOTAL	+3,6%



Breakdown of BMW group production for the 12 months of 2025

Change in production over the 12 months of 2025 compared with 2023 : **-2,1%**



Manufacturer

● BMW

● MINI

● Rolls Royce

Var 2025/24	
Germany	-3%
UK	+11%
Austria	-36%
TOTAL	-2%

United Kingdom

11 %

Germany

89 %

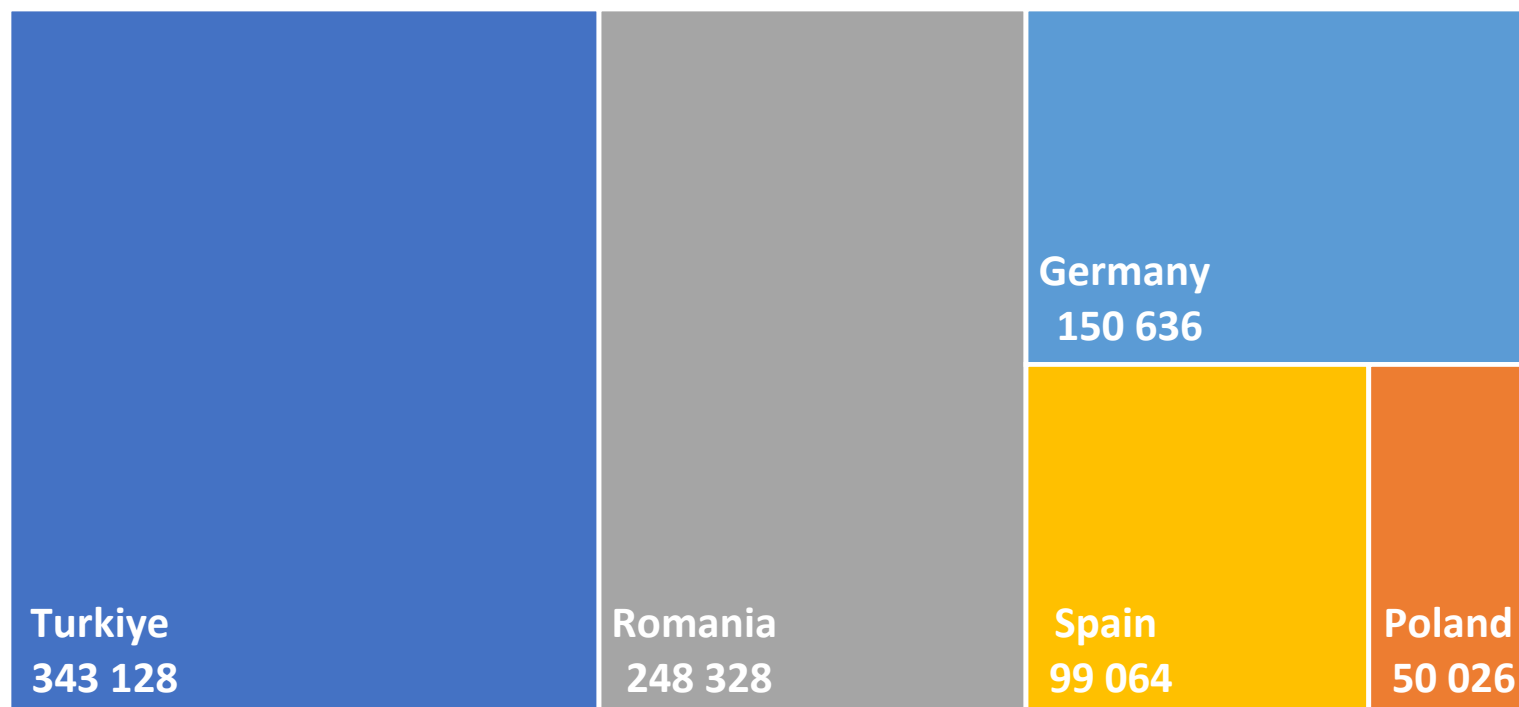
Austria

1 %

Breakdown of Ford production for the 12 months of 2025

■ Germany ■ Poland ■ Romania ■ Spain ■ Turkiye

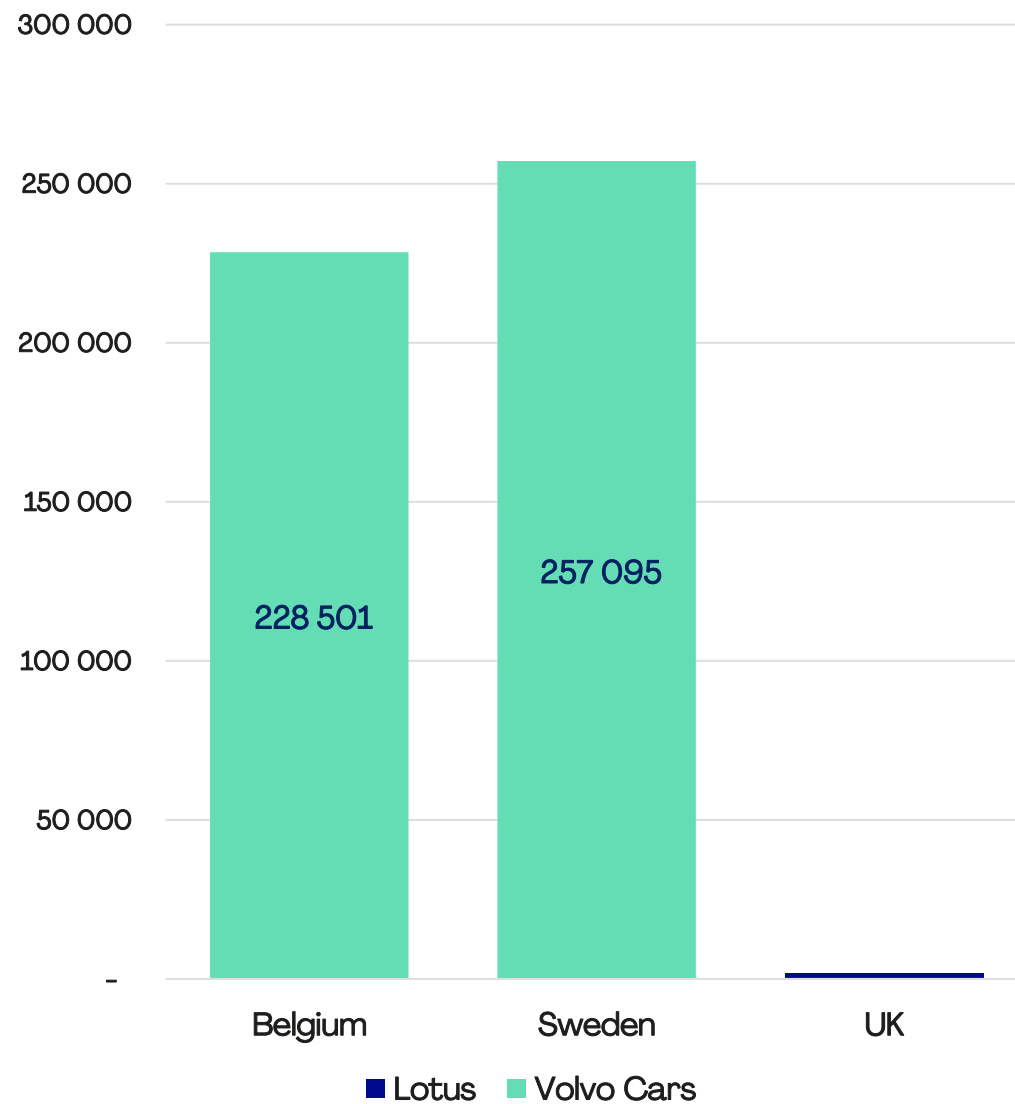
Change in
production
over the 12
months of
2025
compared
with 2023 :
+5,1%



Germany	+3,1%
Poland	-30%
Romania	-0,2%
Spain	-6,2%
Turkiye	+25%

891 000 LV

Breakdown of Geely production for the 12 months of 2025

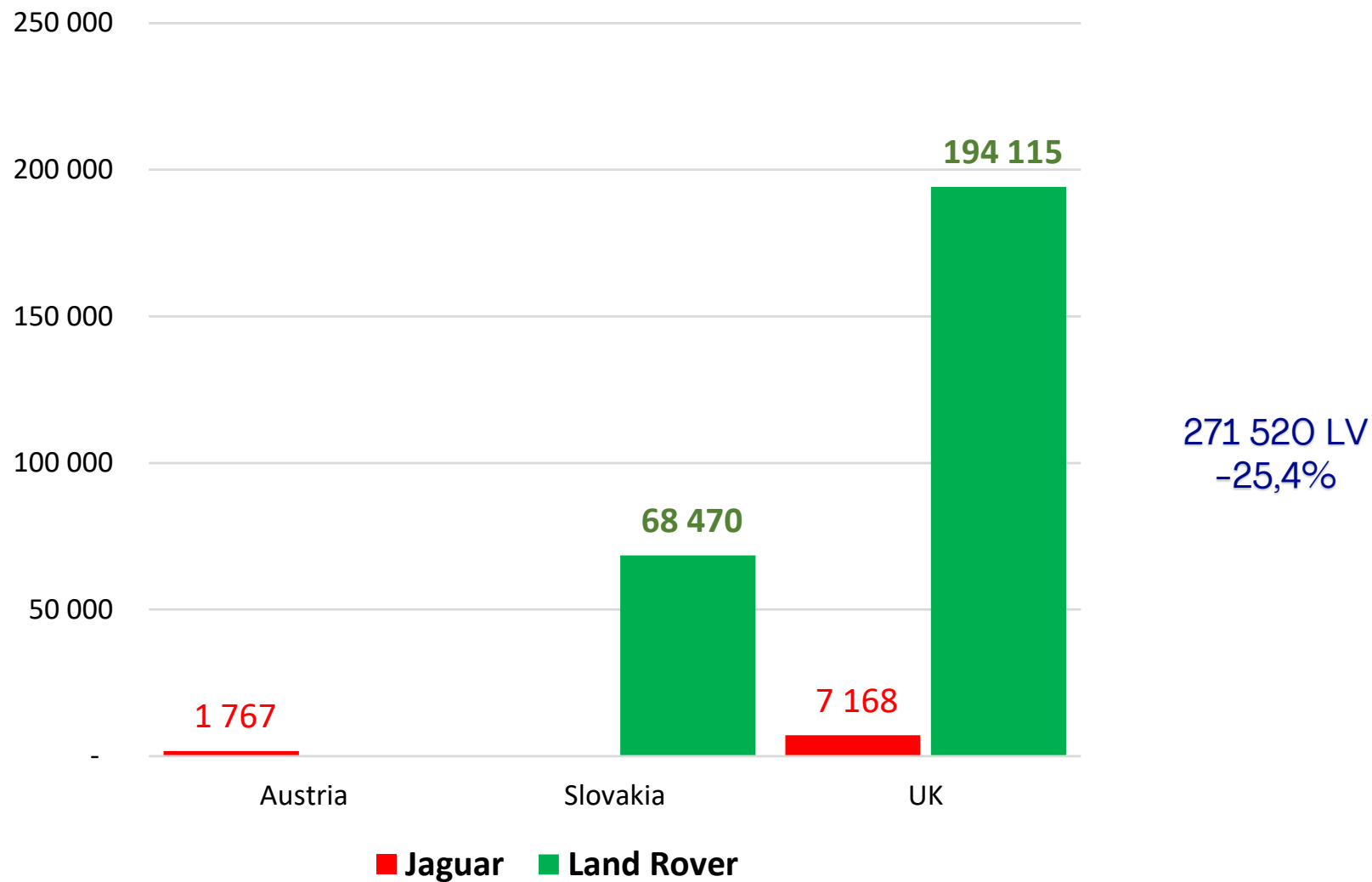


Belgium	-4,2%
Sweden	-1,5%

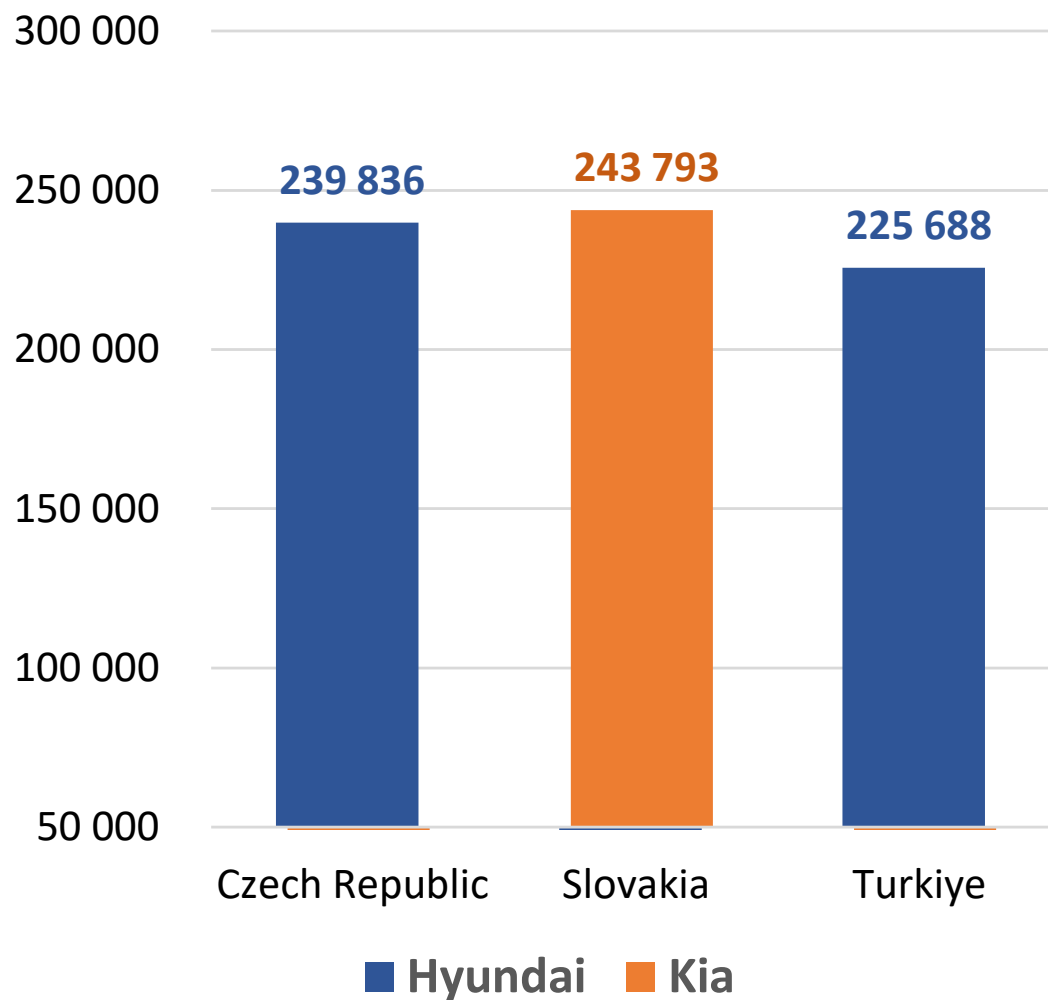
487 336 LV
-2,8%

Breakdown of Tata production for the 12 months of 2025

Austria	-82%
Slovakia	-30%
UK	-22%



Breakdown of Hyundai group production for the 12 months of 2025



Czech Rep.	-8,4%
Slovakia	-15%
Türkiye	-7,5%

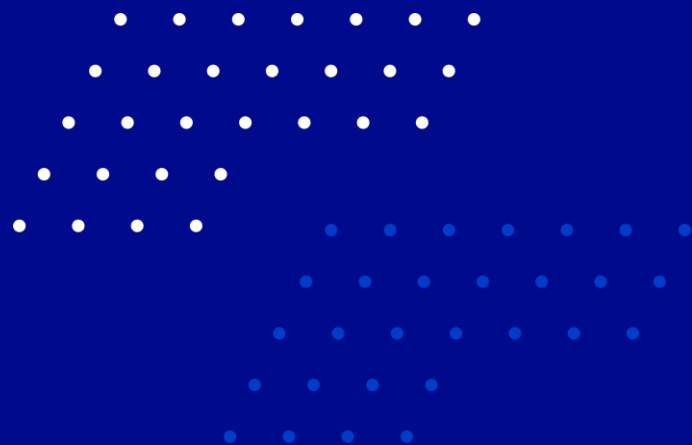
709 317 LV
-10,5%

Electric car production in Europe by 2025



Pays	Marque	VE
Germany	Volkswagen	596 539
	BMW	265 952
	Tesla	185 541
	Mercedes-Benz	84 812
	Stellantis	17 666
		1 150 510
France	Renault	176 539
	Stellantis	51 935
		228 474
Czech Republic	Volkswagen	188 943
	Hyundai	36 261
		225 204
Slovakia	Stellantis	87 632
	Hyundai	18 749
		106 381

Pays	Marque	VE
Belgium	Volvo	96 495
	Volkswagen	308
		96 803
Spain	Stellantis	77 387
Hungary	Mercedes-Benz	41 916
	BMW	2 035
		43 951
Turkey	TOGG	36 100
Poland	Stellantis	26 310
Romania	Ford	24 638
Italy	Stellantis	24 591
Serbia	Stellantis	16 094
United Kingdom	BMW	566
	Nissan	398
		964
Total		2 057 407



Merci de votre attention